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SUITE 1700  
50 BROADWAY  
NEW YORK 4, N. Y.

January 27, 1948

IN REPLY PLEASE REFER TO

Mr. James H. Heineman,  
c/o Mexican Light & Power Co. Ltd.,  
20 Calle de Gante,  
Mexico, D.F.

Dear Jimmy:

I have just had a letter from Marion and I had heard from her over the telephone before that June had arrived safely. I assume that you are comfortably settled in your apartment and I need not tell you that in any way Marion can be helpful to June she will only be too happy to do so.

Mr. Maryssael has undoubtedly told you that it is necessary for me to stay here longer than I had planned and I am very unhappy about this as I would have liked to be in Mexico where there are so many things to do and I do not like to leave Marion with all the things going on in our new house. I am sure, however, that she can take care of that as if I were there.

So far as our credit is concerned, I still have every confidence that we will get it in due course and I hope a decision will be reached shortly after the 1st of February. The difficulties which have arisen are quite natural and understandable for, after all, the credit which we are seeking is a very considerable one. I am not at all surprised that there is this delay, but the matter is so important that I must stay here to see it through. It is my hope to be back in Mexico not later than February 15th and, if at all possible, I will be there earlier.

I hope that you and June are happy in your new surroundings and I know that in a few months you will like the life in Mexico as much as Marion and I do. I am very sorry to leave you high and dry down there, but I feel sure that you will find plenty to do.

I think that the most important thing for you to do until I get back is to familiarize yourself with the company's plants, the scope of our operations, the organization of the company and its subsidiaries and the various activities of the subsidiaries and their relationship to our company. I am sure that Mr. Maryssael can put you in touch with all these documents and files which you can study in the meantime. It would be very helpful for you to have all this background. It is also very important for you to inform yourself with regard to the program which we are planning for

the next four years. I would suggest that if some of the engineers of the company make trips to some of our plants that you accompany them whenever this is feasible for I think it will be as interesting as well as helpful that you should actually see the plants.

You can also get the organization charts of the company, office ~~at~~ in Mexico City and familiarize yourself fully with the present organization of the company and staff and operations in Mexico City. So far as my own staff is concerned, we will let things ride until I come back when I shall do the necessary to provide ourselves with the appropriate clerical staff.

I understand in a vague way that you had some difficulty with the car when you reached the border and that this was resolved by your selling the car to Boom who took it in as a tourist. I do not know whether this will complicate matters or not, but I think you must take this up with Mr. Maryssael and see that there are no complications. My understanding has been that if someone takes a car in as a tourist, he has to bring it out again when he leaves and as Bill Boom has returned home and left the car, I hope this does not mean any complications for you or for the car. I am not seeing Indians behind trees, but I know that the Mexicans can be very difficult about these matters and whatever the situation may be I am sure you can get it straightened out even if it is necessary to take the car to the border again and later bring it in again under any proper way. I do not have sufficient knowledge of details or procedure to give any advice, but I am sure that Mr. Maryssael and our associates can take care of the matter.

Marion tells me that June had a slight stomach upset and this, of course, is very natural in Mexico City even without any indiscretion in eating or drinking. Marion can give you good counsel about it and I assure you you cannot be too careful. It is often very inconvenient to take all of these precautions especially when one is in the house of friends, but my own experience in Mexico has shown me that cannot take chances.

I had dinner with the family on Sunday evening and your mother and Edna and I played gin rummy and your mother took a little money away from me which I am going to try to get back tonight. If I can get your father to learn to play gin rummy, I shall consider it one of the major achievements of my life. He has promised to play tonight, but if I made a bet, it would be that he will not.

I am looking forward greatly to the return to Mexico and I think we have good reason to believe that our credit will be favorably acted upon in early February. In any event, it is important that I get on as soon as possible and it ~~is~~ is absolutely necessary for me to be at this end for the important people in Washington are so occupied and preoccupied that many things these days can only be achieved by staying on the spot.

With love and good wishes to you and June,

GSM:ks

Cordially and faithfully yours,