Lieutenant William Ferguson Hoey, Jr., 1st Lieut. Infantry D. O. L., entered upon his duty as Commandant in September of this session. Although Captain C. C. Herman had raised the efficiency of the Battalion a hundred percent Lieutenant Hoey realized that there was still much to be done. And he went about the task like a battering ram. Men must not only drill correctly, they must bear themselves always as soldiers. Lieutenant Hoey insists on immaculate dress, close attention, hard work and the co-operative spirit. His ability as a leader has been proved by the way in which he has met the present crisis with practical, well thought-out plans.
Showing the Patriotic Response of the Faculty to the Crisis Succeeding the United States' Declaration of War with Germany

April 17, 1917.

In view of the uncertainty existing in regard to our duty concerning military preparation, rural questions, and other patriotic service, the Faculty of Delaware College discussed these questions and appointed a central committee of the Faculty with power to act.

This committee consists of President Mitchell and Lieutenant Hoey, Dean Smith, Dr. Harter, and Dr. Sypherd, representing the School of Arts and Science, Dean Hayward, Professor Grantham, and Professor McCue, representing the School of Agriculture, Dean Cullimore, Professor Koerber, and Professor Short, representing the School of Engineering.

After deliberation upon the various phases of these problems, this central committee empowered me to make the following statements:

First: It is the sense of the Faculty that in view of the gravity of the crisis facing us, Delaware College will make every effort to adjust its work so that the students and Faculty may be of the greatest service to the country.

Second: A student whose presence is required at home on the farm must present a request to that effect from his parents. This request will be brought before the central committee of the Faculty, which will investigate and treat each case on its individual merit, and determine how credit for College work shall be given under the circumstances.

It is understood, of course, that no one will leave College to accept a position solely for his personal advantage.

Third: The cases of students who may be called out with the militia and others who may be requested to take part in any other patriotic service will be treated in the same manner as the above.

Fourth: Students who are excused from College work for any sort of patriotic service will be required to make a bi-monthly report of their work to the Dean of the school in which they are registered. In each case this report must be certified to by the employer.

Fifth: Special training, consisting of eighteen periods of instruction, covering three weeks of six periods each, will be arranged for students who
The Band

The Color Bearers—Sergeant Fraser, and the Staff
are twenty-one years of age, and members of the Junior and Senior classes eligible for work in the Reserve Officers' Training Corps who may not be twenty-one years of age and who have already signified their willingness to take this work. The purpose of this special training is that those who elect it may be properly prepared to pass the prescribed examinations and accept commissions. A schedule of classes and sections of this instruction will be made, students assigned to the various sections, and lists of such sections prepared and posted at the earliest possible moment (it is expected that classes will be organized and formal work begin on Monday next). Conflict of this work with formal College work will be good and sufficient excuse for absence from the conflicting period of College work. In giving final credit for College work, the instructor concerned will make due allowance for time missed in view of this arrangement.

Sixth: It is hoped that arrangement can be made by which the physical examination required can be taken here as early as possible. It is useless for a student to elect this special course of training who would be rejected ultimately.

Seventh: An attempt will be made to have the examinations for entrance into the Reserve Officers' Training Corps given at Delaware College.

Eighth: All points arising under the above provisions and matters not covered therein which may need adjustment will be referred to the central committee of the Faculty, which will meet as frequently as required and which will endeavor to adjust all questions as wisely as possible.

Edward Laurence Smith,
Dean and Secretary of the Faculty of Delaware College.